

# The No Surprises Act in Practice: Lessons From the Front Lines

Media Mentions

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Bracewell's **Carrie Douglas** recently sat down on the American Bar Association's *Voices in Health Law* podcast for a candid conversation on the [real-world implementation of the No Surprises Act](#).

Douglas shared valuable insights on maximizing reimbursement, navigating arbitration, and the ongoing enforcement challenges impacting providers. She also highlighted what's working, what still needs fixing and how legislation could better support the Act's original intent—keeping patients out of payment disputes.

## Related People

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